



DATE: January 19, 2023

TO: Golden Rain Foundation Board of Directors
Finance Committee

FROM: Joel Lesser, CFO

SUBJECT: GRF Statement of Operations for the Month of December 2022

To assist the Board and Finance Committee members in their review of the Statement of Operations this memo provides an explanation of revenue and expense items with significant unfavorable variances from budget.

To keep this report focused, only significant under-realization of revenue or over-expenditures are described and, only monthly variances of 10% of budget and \$5,000 and yearly variances of 10% of budget and \$25,000 will be highlighted.

Month

- Golf revenue is under budget \$27,300 for golf fees due to rain and weather conditions which caused closure of the golf courses for several days.
- The golf pro shop revenue is under budget \$10,400 due to rain and weather conditions.
- Recreation revenue is under budget \$21,800 due to many canceled events and excursions refunded due to COVID-19 closures, and weather conditions.
- Gas and electricity expense is over budget \$34,900 due to a combination of substantial rate increases and additional energy use as we continue to ease COVID-19 restrictions. In January 2022 there was an 8% electricity increase followed by an 8.9% increase in March. In January 2022, there was an 11% increase in gas prices. Energy usage and the effectiveness of our solar power system has been reviewed by our consultants and the system is providing the expected electrical power output.

Year

- Recreation revenue is under budget \$204,100 due to many canceled events and excursions refunded due to COVID-19 closures, and weather conditions.
- Gas and electricity expense is over budget \$290,800 due to a combination of substantial rate increases and additional energy use as we continue to ease COVID-19 restrictions. In January 2022 there was an 8% electricity increase followed by an 8.9% increase in March. In January 2022, there was an 11% increase in gas prices. Energy usage and the effectiveness of our solar power system has been reviewed by our consultants and the system is providing the expected electrical power output.

PRELIMINARY

800 ROCKVIEW DRIVE
WALNUT CREEK CA 94595

GOLDEN RAIN FOUNDATION
1001 GOLDEN RAIN ROAD
WALNUT CREEK CA 94595

| Variance-Mo. Fav/(Unfav) | Curr Mo Budget | Curr Mo Actual | | YTD Actual | YTD Budget | Variance-YTD FAV/(UNFAV) |
|-----------------------------|-------------------|-------------------|---|-------------------|-------------------|-----------------------------|
| (34) | 2,060,047 | 2,060,013 | COUPON REVENUE | 24,720,160 | 24,720,509 | (349) |
| (27,356) | 63,587 | 36,231 | GOLF REVENUE | 1,491,348 | 1,153,000 | 338,348 |
| (10,385) | 36,750 | 26,365 | PRO SHOP REVENUE | 542,169 | 441,000 | 101,169 |
| 9,178 | 71,550 | 80,728 | MEDIA REVENUE | 975,915 | 858,600 | 117,315 |
| (21,812) | 52,250 | 30,438 | RECREATION REVENUE | 422,853 | 627,000 | (204,147) |
| (2,230) | 103,750 | 101,520 | OTHER REVENUE | 1,326,592 | 1,289,890 | 36,702 |
| (52,639) | 2,387,934 | 2,335,295 | TOTAL REVENUE | 29,479,036 | 29,089,999 | 389,037 |
| EXPENSES | | | | | | |
| 41,170 | 1,167,802 | 1,126,632 | SALARIES & EMPLOYEE EXPENSES | 13,310,452 | 14,014,075 | 703,623 |
| 41,170 | 1,167,802 | 1,126,632 | TOTAL SALARIES & EMPLOYEE EXPENSES | 13,310,452 | 14,014,075 | 703,623 |
| OPERATING EXPENSES | | | | | | |
| 5,094 | 57,579 | 52,485 | PROFESSIONAL/LEGAL SERVICES | 680,985 | 690,805 | 9,820 |
| (3,800) | 12,867 | 16,667 | ADMINISTRATIVE SUPPLIES | 131,074 | 154,591 | 23,517 |
| 21,327 | 87,749 | 66,422 | MAINTENANCE SUPPLIES | 1,039,177 | 1,052,900 | 13,723 |
| (1,792) | 18,261 | 20,053 | LANDSCAPING SUPPLIES | 207,265 | 219,000 | 11,735 |
| (5,772) | 37,337 | 43,109 | COST OF TICKETED EVENTS & EXCURSIONS | 318,523 | 448,000 | 129,477 |
| 15,057 | 213,793 | 198,736 | TOTAL OPERATING EXPENSES | 2,377,023 | 2,565,296 | 188,273 |
| TAXES | | | | | | |
| (4,745) | 5,049 | 9,794 | TRANSPORTATION & OTHER TAXES/LICENSES | 88,807 | 60,500 | (28,307) |
| 5,675 | 85,406 | 79,731 | PROPERTY TAX | 993,007 | 1,024,850 | 31,843 |
| 63 | 63 | 0 | FEDERAL/STATE TAX | 800 | 800 | 0 |
| 993 | 90,518 | 89,525 | TOTAL TAXES | 1,082,615 | 1,086,150 | 3,535 |
| (7,662) | 121,549 | 129,211 | INSURANCE | 1,434,949 | 1,458,500 | 23,551 |
| (7,662) | 121,549 | 129,211 | TOTAL INSURANCE | 1,434,949 | 1,458,500 | 23,551 |
| UTILITIES | | | | | | |
| 24,182 | 48,250 | 24,068 | WATER | 561,711 | 579,000 | 17,289 |
| (4,660) | 13,450 | 18,110 | TELEPHONE | 189,178 | 161,345 | (27,833) |
| (2,750) | 11,462 | 14,212 | WASTE DISPOSAL | 159,825 | 137,500 | (22,325) |
| (34,972) | 64,611 | 99,583 | GAS & ELECTRICITY | 1,065,972 | 775,200 | (290,772) |
| 13,899 | 397,503 | 383,604 | TV CABLE | 4,602,559 | 4,770,036 | 167,477 |
| (4,301) | 535,276 | 539,577 | TOTAL UTILITIES | 6,579,245 | 6,423,081 | (156,164) |

PRELIMINARY

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| Variance-Mo. Fav/(Unfav) | Curr Mo Budget | Curr Mo Actual | | YTD Actual | YTD Budget | Variance-YTD FAV/(UNFAV) |
|-----------------------------|-------------------|-------------------|---|-------------------|-------------------|-----------------------------|
| (15,396) | 208,867 | 224,263 | CONTRACTUAL SERVICES | 2,471,823 | 2,506,426 | 34,603 |
| (15,396) | 208,867 | 224,263 | TOTAL CONTRACTUAL SERVICES | 2,471,823 | 2,506,426 | 34,603 |
| | | | REPAIRS & MAINTENANCE | | | |
| 4,179 | 20,652 | 16,473 | EQUIPMENT REPAIR/MAINTENANCE | 271,952 | 248,000 | (23,952) |
| 5,131 | 6,826 | 1,695 | BUILDING REPAIR/MAINTENANCE | 99,899 | 82,000 | (17,899) |
| 375,110 | 404,235 | 29,125 | TRUST FACILITY MAINTENANCE | 324,890 | 700,000 | 375,110 |
| 21,599 | 37,764 | 16,165 | LANDSCAPE REPAIR/MAINTENANCE | 493,385 | 453,234 | (40,151) |
| 406,019 | 469,477 | 63,458 | TOTAL REPAIRS AND MAINTENANCE | 1,190,126 | 1,483,234 | 293,108 |
| (780) | 7,649 | 8,429 | FINANCIAL EXPENSES | 110,085 | 91,700 | (18,385) |
| (780) | 7,649 | 8,429 | TOTAL FINANCIAL EXPENSES | 110,085 | 91,700 | (18,385) |
| 435,101 | 2,814,931 | 2,379,830 | TOTAL EXPENSES BEFORE DEPRECIATION | 28,556,319 | 29,628,462 | 1,072,143 |
| 382,462 | (426,997) | (44,535) | EARNINGS/(LOSS)BEFORE DEPRECIATION | 922,717 | (538,463) | 1,461,180 |
| 382,462 | (426,997) | (44,535) | REVENUE MINUS TOTAL EXPENSES | 922,717 | (538,463) | 1,461,180 |

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| Variance-Mo. Fav/(Unfav) | Curr Mo Budget | Curr Mo Actual | | YTD Actual | YTD Budget | Variance-YTD FAV/(UNFAV) |
|-----------------------------|-------------------|-------------------|-------------------------------------|-------------------|-------------------|-----------------------------|
| REVENUES | | | | | | |
| (17) | 397,503 | 397,486 | CABLE TV & INTERNET COUPON | 4,769,832 | 4,770,036 | (204) |
| (17) | 1,662,544 | 1,662,527 | OPERATION FEE COUPON | 19,950,327 | 19,950,473 | (146) |
| (34) | 2,060,047 | 2,060,013 | TOTAL COUPON REVENUE | 24,720,160 | 24,720,509 | (349) |
| (5,862) | 24,587 | 18,725 | GUEST GOLF FEES | 444,060 | 295,000 | 149,060 |
| (19,994) | 37,500 | 17,506 | RESIDENT GOLF FEES | 479,761 | 450,000 | 29,761 |
| 0 | 0 | 0 | GOLF CARDS | 534,935 | 390,000 | 144,935 |
| (1,500) | 1,500 | 0 | TOURNAMENT FEES | 32,592 | 18,000 | 14,592 |
| (3,427) | 15,000 | 11,574 | MERCHANDISE SALES | 201,429 | 180,000 | 21,429 |
| (5,084) | 11,663 | 6,579 | PRO SHOP CART RENTAL | 177,570 | 140,000 | 37,570 |
| (87) | 87 | 0 | PRO SHOP CLUB REPAIR | 0 | 1,000 | (1,000) |
| 663 | 3,750 | 4,413 | PRO SHOP GOLF LESSON | 63,835 | 45,000 | 18,835 |
| (2,450) | 6,250 | 3,800 | PRO SHOP DRIVING RNG | 99,335 | 75,000 | 24,335 |
| (37,741) | 100,337 | 62,596 | TOTAL GOLF REVENUE | 2,033,517 | 1,594,000 | 439,517 |
| (3,037) | 3,337 | 300 | NEWSPAPER DIGITAL ADVERTISING | 26,900 | 40,000 | (13,100) |
| 37 | 163 | 200 | NEWSPAPER SUBSCRIPTION OTHER | 2,460 | 2,000 | 460 |
| 7,941 | 60,800 | 68,741 | NEWSPAPER ADVERTISING | 804,899 | 729,600 | 75,299 |
| (168) | 5,000 | 4,832 | CLASSIFIED ADVERTISING | 82,734 | 60,000 | 22,734 |
| 4,405 | 2,250 | 6,655 | BUS ADVERTISING | 58,921 | 27,000 | 31,921 |
| 9,178 | 71,550 | 80,728 | TOTAL MEDIA REVENUE | 975,915 | 858,600 | 117,315 |
| (5,971) | 20,837 | 14,866 | EXCURSION COLLECTION | 148,959 | 250,000 | (101,041) |
| (4,832) | 16,826 | 11,994 | TICKETED EVENTS | 150,669 | 202,000 | (51,331) |
| (11,009) | 14,587 | 3,578 | RENTALS-COMMUNITY | 123,225 | 175,000 | (51,775) |
| (21,812) | 52,250 | 30,438 | TOTAL RECREATION REVENUE | 422,853 | 627,000 | (204,147) |
| (5,256) | 5,256 | 0 | BUS GRANT | 62,454 | 63,017 | (563) |
| (4) | 14,587 | 14,583 | UC DAVIS GRANT | 175,000 | 175,000 | 0 |
| (42) | 0 | (42) | RV SPACE LEASE | 40,025 | 45,000 | (4,975) |
| 5,239 | 500 | 5,739 | INTEREST | 9,691 | 6,000 | 3,691 |
| 3,013 | 3,087 | 6,100 | FACILITIES USAGE FEE | 66,750 | 37,000 | 29,750 |
| (4,445) | 2,125 | (2,320) | MISCELLANEOUS INCOME | 27,896 | 25,500 | 2,396 |
| (5) | 13,619 | 13,614 | CREEKSIDE REVENUE | 163,373 | 163,373 | 0 |
| (2,467) | 5,413 | 2,946 | BUSINESS INCOME-VEHICLE MAINTENANCE | 68,611 | 65,000 | 3,611 |
| 2,490 | 19,163 | 21,653 | PERSONAL TRAINING | 215,723 | 230,000 | (14,278) |
| (267) | 36,663 | 36,396 | HANDYMAN INCOME | 455,919 | 440,000 | 15,919 |
| (487) | 3,337 | 2,850 | RFID REVENUE | 41,150 | 40,000 | 1,150 |
| (2,230) | 103,750 | 101,520 | TOTAL OTHER REVENUE | 1,326,592 | 1,289,890 | 36,702 |
| (52,639) | 2,387,934 | 2,335,295 | TOTAL REVENUES | 29,479,036 | 29,089,999 | 389,037 |
| EXPENSES | | | | | | |
| (2,265) | 9,613 | 11,878 | OVERTIME WAGES | 166,367 | 115,400 | (50,967) |
| (9,999) | 1,625 | 11,624 | TEMPORARY HELP | 102,431 | 19,500 | (82,931) |
| (17,985) | 743,892 | 761,877 | SALARIES AND WAGES | 8,653,092 | 8,926,726 | (273,634) |
| (30,249) | 755,130 | 785,379 | TOTAL SALARY AND WAGES | 8,921,891 | 9,061,626 | (139,735) |
| (10,027) | 58,160 | 68,187 | PAYROLL TAXES | 660,839 | 698,602 | (37,763) |
| 62,760 | 303,437 | 240,677 | EMPLOYEE BENEFITS | 3,250,336 | 3,641,068 | (390,732) |
| 17,440 | 27,752 | 10,312 | WORKER'S COMPENSATION | 205,510 | 332,958 | (127,448) |
| 1,246 | 23,323 | 22,077 | OTHER EMPLOYEE EXPENSES | 271,876 | 279,821 | (7,945) |

PRELIMINARY

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GOLDEN RAIN FOUNDATION
1001 GOLDEN RAIN ROAD
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| Variance-Mo. Fav/(Unfav) | Curr Mo Budget | Curr Mo Actual | | YTD Actual | YTD Budget | Variance-YTD FAV/(UNFAV) |
|-----------------------------|-------------------|-------------------|---------------------------------------|------------------|------------------|-----------------------------|
| 71,419 | 412,672 | 341,253 | TOTAL OTHER EMPLOYEE EXPENSES | 4,388,561 | 4,952,449 | 563,888 |
| 41,170 | 1,167,802 | 1,126,632 | TOTAL SALARY & EMPLOYEE EXPENSE | 13,310,452 | 14,014,075 | 703,623 |
| 9,882 | 46,742 | 36,860 | PROFESSIONAL SERVICES | 546,108 | 560,805 | 14,697 |
| (4,788) | 10,837 | 15,625 | LEGAL SERVICES | 134,877 | 130,000 | (4,877) |
| 5,094 | 57,579 | 52,485 | TOTAL PROFESSIONAL SERVICES | 680,985 | 690,805 | 9,820 |
| 3,058 | 2,125 | (933) | POSTAGE AND DELIVERY | 17,822 | 25,456 | 7,634 |
| (621) | 898 | 1,519 | COPY/PRINTING SERVICES | 6,136 | 10,875 | 4,739 |
| 163 | 1,038 | 875 | BUSINESS PROMOTION | 11,586 | 12,500 | 914 |
| (11,991) | 1,750 | 13,741 | EMERGENCY PREPAREDNESS | 21,547 | 21,000 | (547) |
| 776 | 1,682 | 906 | SAFETY/SECURITY SUPPLIES | 20,033 | 20,250 | 217 |
| 5,113 | 5,162 | 49 | SUPPLIES-COMPUTER EQUIPMENT | 53,158 | 62,010 | 8,852 |
| (298) | 212 | 510 | MISCELLANEOUS OPERATIONS | 792 | 2,500 | 1,708 |
| (3,800) | 12,867 | 16,667 | TOTAL ADMINISTRATIVE SUPPLIES | 131,074 | 154,591 | 23,517 |
| 2,069 | 13,613 | 11,544 | COST OF MATERIAL USED/SOLD | 181,386 | 163,400 | (17,986) |
| (5,335) | 11,136 | 16,471 | ADMINISTRATIVE SUPPLIES | 151,646 | 133,500 | (18,146) |
| 2,448 | 10,000 | 7,552 | FUEL FOR VEHICLES | 141,099 | 120,000 | (21,099) |
| 6,399 | 10,000 | 3,601 | AUTOMOTIVE SUPPLIES | 95,861 | 120,000 | 24,139 |
| 2,700 | 5,000 | 2,300 | SWIMMING POOL SUPPLIES | 58,942 | 60,000 | 1,058 |
| 9,798 | 25,076 | 15,278 | SUPPLIES | 279,445 | 301,000 | 21,555 |
| (176) | 87 | 263 | APPLIANCE SUPPLIES | 3,376 | 1,000 | (2,376) |
| (530) | 2,587 | 3,117 | MECHANICAL/ELECTRICAL SUPPLIES | 22,458 | 31,000 | 8,542 |
| 295 | 538 | 243 | PLUMBING SUPPLIES | 5,454 | 6,500 | 1,046 |
| 93 | 1,663 | 1,570 | GRANT EXPENSES | 11,065 | 20,000 | 8,935 |
| (161) | 1,000 | 1,161 | BUILDING SUPPLIES | 13,800 | 12,000 | (1,800) |
| 589 | 837 | 248 | RANGE SUPPLIES | 12,200 | 10,000 | (2,200) |
| 92 | 3,087 | 2,995 | GOLF CART LEASE | 37,943 | 37,000 | (943) |
| 2,586 | 2,625 | 39 | SUPPLIES SMALL TOOLS/EQUIPMENT | 23,515 | 31,500 | 7,985 |
| 461 | 500 | 39 | PAINTING SUPPLIES | 987 | 6,000 | 5,013 |
| 21,327 | 87,749 | 66,422 | TOTAL MAINTENANCE SUPPLIES | 1,039,177 | 1,052,900 | 13,723 |
| (1,173) | 4,587 | 5,760 | LANDSCAPING SUPPLIES | 39,984 | 55,000 | 15,016 |
| 3,019 | 7,924 | 4,905 | FERTILIZER SUPPLIES | 95,137 | 95,000 | (137) |
| (3,638) | 5,750 | 9,388 | TURF MAINTENACE SUPPLIES | 72,144 | 69,000 | (3,144) |
| (1,792) | 18,261 | 20,053 | TOTAL LANDSCAPING SUPPLIES | 207,265 | 219,000 | 11,735 |
| (6,901) | 7,500 | 14,401 | ROUTINE ENTERTAINMENT SPECIAL EVENTS | 73,498 | 90,000 | 16,502 |
| (473) | 15,837 | 16,310 | COST OF RESIDENT EXCURSIONS | 114,129 | 190,000 | 75,871 |
| 1,602 | 14,000 | 12,398 | COST OF TICKETED EVENTS | 130,895 | 168,000 | 37,105 |
| (5,772) | 37,337 | 43,109 | TOTAL COST OF EVENTS & EXCURSIONS | 318,523 | 448,000 | 129,477 |
| 15,057 | 213,793 | 198,736 | TOTAL OPERATING EXPENSES | 2,377,023 | 2,565,296 | 188,273 |
| (1,770) | 1,250 | 3,020 | TRANSPORTATION TAX/LICENSES | 22,910 | 15,000 | (7,910) |
| 38 | 38 | 0 | SALES AND USE TAX | 1,194 | 500 | (694) |
| (3,013) | 3,761 | 6,774 | OTHER LICENSES AND FEES | 64,703 | 45,000 | (19,703) |
| (4,745) | 5,049 | 9,794 | TOTAL OTHER TAXES, LICENSES, AND FEES | 88,807 | 60,500 | (28,307) |
| 5,675 | 85,406 | 79,731 | PROPERTY TAX | 993,007 | 1,024,850 | 31,843 |
| 5,675 | 85,406 | 79,731 | TOTAL PROPERTY TAXES | 993,007 | 1,024,850 | 31,843 |

PRELIMINARY

800 ROCKVIEW DRIVE
WALNUT CREEK CA 94595

GOLDEN RAIN FOUNDATION
1001 GOLDEN RAIN ROAD
WALNUT CREEK CA 94595

| Variance-Mo. Fav/(Unfav) | Curr Mo Budget | Curr Mo Actual | | YTD Actual | YTD Budget | Variance-YTD FAV/(UNFAV) |
|-----------------------------|-------------------|-------------------|---|-------------------|-------------------|-----------------------------|
| 63 | 63 | | 0 FEDERAL/STATE INCOME TAX | 800 | 800 | 0 |
| 993 | 90,518 | 89,525 | TOTAL TAXES, LICENSES, & FEES | 1,082,615 | 1,086,150 | 3,535 |
| (5,469) | 33,625 | 39,094 | HAZARD INSURANCE | 434,173 | 403,500 | (30,673) |
| (103) | 6,175 | 6,278 | AUTOMOBILE INSURANCE | 52,360 | 74,100 | 21,740 |
| (553) | 24,000 | 24,553 | BUSINESS LIABILITY INSURANCE | 292,211 | 288,000 | (4,211) |
| 305 | 1,462 | 1,158 | CYBER INSURANCE | 12,343 | 17,500 | 5,157 |
| (150) | 1,837 | 1,987 | SPECIFIC FIDELITY INSURANCE | 20,729 | 22,000 | 1,271 |
| (4,232) | 22,913 | 27,145 | EARTHQUAKE INSURANCE | 302,168 | 275,000 | (27,168) |
| (397) | 9,187 | 9,584 | OFFICERS/DIRECTORS INSURANCE | 103,864 | 110,200 | 6,336 |
| 2,938 | 22,350 | 19,412 | UMBRELLA LIABILITY | 217,102 | 268,200 | 51,099 |
| (7,662) | 121,549 | 129,211 | TOTAL INSURANCE | 1,434,949 | 1,458,500 | 23,551 |
| 24,182 | 48,250 | 24,068 | WATER | 561,711 | 579,000 | 17,289 |
| (4,660) | 13,450 | 18,110 | TELEPHONE | 189,178 | 161,345 | (27,833) |
| (2,750) | 11,462 | 14,212 | WASTE DISPOSAL | 159,825 | 137,500 | (22,325) |
| (34,972) | 64,611 | 99,583 | GAS AND ELECTRICITY | 1,065,972 | 775,200 | (290,772) |
| 13,899 | 397,503 | 383,604 | TV & INTERNET CABLE CONTRACT | 4,602,559 | 4,770,036 | 167,477 |
| (4,301) | 535,276 | 539,577 | TOTAL UTILITIES | 6,579,245 | 6,423,081 | (156,164) |
| (974) | 20,380 | 21,354 | NEWSPAPER PRINTING | 227,916 | 244,560 | 16,644 |
| (6,432) | 170,600 | 177,032 | PUBLIC SAFETY CONTRACT | 2,044,526 | 2,047,266 | 2,740 |
| 304 | 500 | 196 | ELEVATOR CONTRACT | 3,511 | 6,000 | 2,489 |
| (8,294) | 17,387 | 25,681 | COMPUTER PROGRAM MAINTENANCE | 195,871 | 208,600 | 12,729 |
| (15,396) | 208,867 | 224,263 | TOTAL CONTRACTUAL SERVICES | 2,471,823 | 2,506,426 | 34,603 |
| 295 | 1,000 | 705 | EQUIPMENT RENTAL | 10,030 | 12,000 | 1,970 |
| 1,595 | 17,364 | 15,769 | EQUIPMENT REPAIR/MAINTENANCE | 248,527 | 208,500 | (40,027) |
| 1,038 | 1,038 | 0 | SWIMMING POOL REPAIR/MAINTENANCE | 9,299 | 12,500 | 3,201 |
| 1,250 | 1,250 | 0 | APPLIANCE/MECHANICAL REPAIR/MAINTENANCE | 3,419 | 15,000 | 11,581 |
| 2,118 | 12,112 | 9,994 | VEHICLE MAINTENANCE | 133,838 | 145,300 | 11,462 |
| (2,118) | (12,112) | (9,994) | RECOVERIES-INTER DEPARTMENT | (133,161) | (145,300) | (12,139) |
| 4,179 | 20,652 | 16,473 | TOTAL EQUIPMENT REPAIR & MAINTENANCE | 271,952 | 248,000 | (23,952) |
| 4,600 | 5,000 | 400 | BUILDING REPAIR/MAINTENANCE | 58,050 | 60,000 | 1,950 |
| (882) | 413 | 1,295 | ELECTRICAL REPAIR/MAINTENANCE | 17,482 | 5,000 | (12,482) |
| 1,413 | 1,413 | 0 | PEST CONTROL | 24,366 | 17,000 | (7,366) |
| 375,110 | 404,235 | 29,125 | TRUST FACILITY MAINTENANCE | 324,890 | 700,000 | 375,110 |
| 380,241 | 411,061 | 30,820 | TOTAL BUILDING REPAIR & MAINTENANCE | 424,788 | 782,000 | 357,212 |
| 9,410 | 14,750 | 5,340 | REPAIR TEES, GREENS & FAIRWAYS | 175,372 | 177,000 | 1,628 |
| 10,101 | 12,076 | 1,975 | TREE MAINTENANCE/REMOVAL | 200,166 | 145,000 | (55,166) |
| 2,088 | 10,938 | 8,850 | LANDSCAPE REPAIR/MAINTENANCE | 117,847 | 131,234 | 13,387 |
| 21,599 | 37,764 | 16,165 | TOTAL LANDSCAPE REPAIR & MAINTENANCE | 493,385 | 453,234 | (40,151) |
| 406,019 | 469,477 | 63,458 | TOTAL REPAIRS AND MAINTENANCE | 1,190,126 | 1,483,234 | 293,108 |
| (905) | 7,524 | 8,429 | BANK CHARGES-ALL TYPES | 110,085 | 90,200 | (19,885) |
| 125 | 125 | 0 | UNCOLLECTIBLE ACCOUNTS | 0 | 1,500 | 1,500 |
| (780) | 7,649 | 8,429 | TOTAL FINANCIAL EXPENSES | 110,085 | 91,700 | (18,385) |
| 435,101 | 2,814,931 | 2,379,830 | TOTAL EXPENSES BEFORE DEPRECIATION | 28,556,319 | 29,628,462 | 1,072,143 |

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|-----------------------------|-------------------|-------------------|---|----------------|------------------|-----------------------------|
| ----- | ----- | ----- | | ----- | ----- | ----- |
| 382,462 | (426,997) | (44,535) | EARNINGS/(LOSS)BEFORE DEPRECIATION | 922,717 | (538,463) | 1,461,180 |
| ----- | ----- | ----- | | ----- | ----- | ----- |
| 0 | 0 | 0 | DEPRECIATION | 0 | 0 | 0 |
| ----- | ----- | ----- | | ----- | ----- | ----- |
| 382,462 | (426,997) | (44,535) | REVENUE MINUS TOTAL EXPENSES | 922,717 | (538,463) | 1,461,180 |
| ===== | ===== | ===== | | ===== | ===== | ===== |

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WALNUT CREEK CA 94595

| | December 2022 | December 2021 |
|--|------------------|------------------|
| ASSETS | | |
| Operating Cash | 1,766,300 | 1,143,402 |
| Insured Cash Sweep Account | 2,673,314 | 6,164,058 |
| Trust Maintenance Reserve | 575,039 | 259,603 |
| Accounts Receivable | 435,964 | 239,693 |
| Due (To)/From Mutual Operations | 272,286 | 295,499 |
| Due (To)/From Trust Estate | 37,195 | (117,461) |
| Inventories | 201,193 | 150,165 |
| Other Assets | 173,790 | 170,963 |
| | ----- | ----- |
| TOTAL ASSETS | 6,135,080 | 8,305,923 |
| | ===== | ===== |
| LIABILITIES AND MEMBERS' EQUITY | | |
| Accounts Payable and Accrued Expenses | 463,741 | 572,567 |
| Accrued Payroll and Employee Benefits | 2,027,724 | 2,276,172 |
| Accrued Pension Liability | 4,828,847 | 4,853,721 |
| | ----- | ----- |
| | 7,320,312 | 7,702,460 |
| Contributed Capital | 4,718,899 | 4,718,899 |
| Comprehensive Income (Loss) | (7,811,969) | (7,811,969) |
| Accumulated Equity | 1,907,837 | 3,696,533 |
| | ----- | ----- |
| Total Members' Equity | (1,185,233) | 603,463 |
| | ----- | ----- |
| TOTAL LIABILITIES AND MEMBERS' EQUITY | 6,135,080 | 8,305,923 |
| | ===== | ===== |

PRELIMINARY

800 ROCKVIEW DRIVE
WALNUT CREEK CA 94595

GOLDEN RAIN FOUNDATION
1001 GOLDEN RAIN ROAD
WALNUT CREEK CA 94595

| | Year-To-Date Actual | Year-To-Date Budget | Variance |
|--|------------------------|------------------------|-----------|
| 100 Executive | | | |
| Salaries | 479,628 | 458,526 | 21,102 |
| Employee Expenses | 88,631 | 115,874 | (27,243) |
| Other Operating Expenses | 17,101 | 25,011 | (7,910) |
| | ----- | ----- | ----- |
| Net Operations | (585,359) | (599,411) | 14,052 |
| 105 Legal & Human Resources | | | |
| Salaries | 245,678 | 225,693 | 19,985 |
| Employee Expenses | 214,440 | 189,019 | 25,421 |
| Other Operating Expenses | 40,699 | 41,300 | (601) |
| | ----- | ----- | ----- |
| Net Operations | (500,817) | (456,012) | (44,805) |
| 110 Public Safety/Securitas | | | |
| Revenue | 41,150 | 40,000 | 1,150 |
| Salaries | 148,820 | 113,142 | 35,678 |
| Employee Expenses | 21,794 | 16,926 | 4,868 |
| Other Operating Expenses | 2,127,732 | 2,112,966 | 14,766 |
| | ----- | ----- | ----- |
| Net Operations | (2,257,196) | (2,203,034) | (54,162) |
| 116 Bus Transpotation | | | |
| Revenue | 62,454 | 63,017 | (563) |
| Salaries | 445,756 | 593,161 | (147,405) |
| Employee Expenses | 309,822 | 447,284 | (137,462) |
| Other Operating Expenses | 192,965 | 169,000 | 23,965 |
| | ----- | ----- | ----- |
| Net Operations | (886,089) | (1,146,428) | 260,339 |
| 119 Counseling Services | | | |
| Revenue | 0 | 2,000 | (2,000) |
| Salaries | 325,018 | 337,511 | (12,493) |
| Employee Expenses | 88,649 | 116,025 | (27,376) |
| Other Operating Expenses | 3,432 | 11,000 | (7,568) |
| | ----- | ----- | ----- |
| Net Operations | (417,100) | (462,536) | 45,436 |
| 120 Accounting | | | |
| Salaries | 601,357 | 476,823 | 124,534 |
| Employee Expenses | 147,711 | 162,335 | (14,624) |
| Other Operating Expenses | 95,529 | 98,000 | (2,471) |
| | ----- | ----- | ----- |
| Net Operations | (844,597) | (737,158) | (107,439) |
| 140 Information Technology | | | |
| Salaries | 218,046 | 165,396 | 52,650 |
| Employee Expenses | 45,896 | 32,780 | 13,116 |
| Other Operating Expenses | 327,396 | 335,610 | (8,214) |
| | ----- | ----- | ----- |
| Net Operations | (591,337) | (533,786) | (57,551) |
| 150 Handyman Services | | | |
| Revenue | 455,919 | 440,000 | 15,919 |
| Salaries | 295,414 | 290,069 | 5,345 |
| Employee Expenses | 30,046 | 31,960 | (1,914) |
| Other Operating Expenses | 6,746 | 20,000 | (13,254) |
| | ----- | ----- | ----- |
| Net Operations | 123,713 | 97,971 | 25,742 |

PRELIMINARY

800 ROCKVIEW DRIVE
WALNUT CREEK CA 94595

GOLDEN RAIN FOUNDATION
1001 GOLDEN RAIN ROAD
WALNUT CREEK CA 94595

| | Year-To-Date Actual | Year-To-Date Budget | Variance |
|-----------------------------------|------------------------|------------------------|-----------|
| 210 Recreation | | | |
| Revenue | 429,173 | 629,000 | (199,827) |
| Salaries | 934,914 | 928,548 | 6,366 |
| Employee Expenses | 340,693 | 354,614 | (13,921) |
| Other Operating Expenses | 402,063 | 537,500 | (135,437) |
| Net Operations | (1,248,497) | (1,191,662) | (56,835) |
| 220 Aquatics | | | |
| Salaries | 508,274 | 493,895 | 14,379 |
| Employee Expenses | 170,092 | 188,811 | (18,719) |
| Other Operating Expenses | 143,261 | 127,000 | 16,261 |
| Net Operations | (821,628) | (809,706) | (11,922) |
| 221 Fitness Center | | | |
| Revenue | 401,958 | 420,000 | (18,043) |
| Salaries | 520,311 | 581,833 | (61,522) |
| Employee Expenses | 186,356 | 240,905 | (54,549) |
| Other Operating Expenses | 316,929 | 380,053 | (63,124) |
| Net Operations | (621,638) | (782,791) | 161,153 |
| 461 Golf Course | | | |
| Revenue | 1,491,348 | 1,153,000 | 338,348 |
| Salaries | 939,634 | 961,558 | (21,924) |
| Employee Expenses | 548,904 | 611,776 | (62,872) |
| Other Operating Expenses | 981,049 | 983,800 | (2,751) |
| Net Operations | (978,238) | (1,404,134) | 425,896 |
| 462 Lawn Bowling | | | |
| Salaries | 53,701 | 53,436 | 265 |
| Employee Expenses | 38,149 | 40,223 | (2,074) |
| Other Operating Expenses | 62,863 | 60,000 | 2,863 |
| Net Operations | (154,714) | (153,659) | (1,055) |
| 463 Pro Shop | | | |
| Revenue | 542,169 | 441,000 | 101,169 |
| Salaries | 265,872 | 254,205 | 11,667 |
| Employee Expenses | 82,041 | 94,096 | (12,055) |
| Other Operating Expenses | 207,901 | 194,800 | 13,101 |
| Net Operations | (13,645) | (102,101) | 88,456 |
| 471 Facilities Maintenance | | | |
| Salaries | 347,658 | 436,360 | (88,702) |
| Employee Expenses | 184,936 | 261,256 | (76,320) |
| Other Operating Expenses | 267,346 | 242,490 | 24,856 |
| Net Operations | (799,940) | (940,106) | 140,166 |
| 473 Vehicle Maintenance | | | |
| Revenue | 68,611 | 65,000 | 3,611 |
| Salaries | 245,406 | 242,546 | 2,860 |
| Employee Expenses | 110,816 | 145,723 | (34,907) |
| Other Operating Expenses | 143,664 | 126,200 | 17,464 |
| Net Operations | (431,275) | (449,469) | 18,194 |

PRELIMINARY

800 ROCKVIEW DRIVE
WALNUT CREEK CA 94595

GOLDEN RAIN FOUNDATION
1001 GOLDEN RAIN ROAD
WALNUT CREEK CA 94595

| | Year-To-Date Actual | Year-To-Date Budget | Variance |
|----------------------------------|------------------------|------------------------|-----------|
| 474 Landscape Maintenance | | | |
| Salaries | 316,124 | 367,276 | (51,152) |
| Employee Expenses | 243,857 | 285,154 | (41,297) |
| Other Operating Expenses | 314,169 | 295,734 | 18,435 |
| Net Operations | (874,149) | (948,164) | 74,015 |
| 475 Custodial Services | | | |
| Salaries | 845,727 | 843,223 | 2,504 |
| Employee Expenses | 563,637 | 605,910 | (42,273) |
| Other Operating Expenses | 269,776 | 248,000 | 21,776 |
| Net Operations | (1,679,140) | (1,697,133) | 17,993 |
| 500 Rossmoor News | | | |
| Revenue | 975,915 | 858,600 | 117,315 |
| Salaries | 951,726 | 930,481 | 21,245 |
| Employee Expenses | 257,741 | 258,167 | (427) |
| Other Operating Expenses | 294,781 | 305,460 | (10,679) |
| Net Operations | (528,333) | (635,508) | 107,175 |
| 502 Rossmoor Channel | | | |
| Revenue | 9 | 0 | 9 |
| Salaries | 232,347 | 232,944 | (597) |
| Employee Expenses | 37,878 | 40,399 | (2,521) |
| Other Operating Expenses | 20,540 | 22,080 | (1,540) |
| Net Operations | (290,756) | (295,423) | 4,667 |
| 800 General Services | | | |
| Revenue | 25,010,331 | 24,978,382 | 31,949 |
| Salaries | 479 | 75,000 | (74,521) |
| Employee Expenses | 676,473 | 713,212 | (36,739) |
| Other Operating Expenses | 9,009,926 | 9,278,383 | (268,457) |
| Net Operations | 15,323,453 | 14,911,787 | 411,666 |
| Total Operations | | | |
| Revenue | 29,479,036 | 29,089,999 | 389,037 |
| Salaries | 8,921,891 | 9,061,626 | (139,735) |
| Employee Expenses | 4,388,561 | 4,952,449 | (563,888) |
| Other Operating Expenses | 15,245,867 | 15,614,387 | (368,520) |
| Net Operations | 922,717 | (538,463) | 1,461,180 |

Golden Rain Foundation
Trust Estate Fund
December 31, 2022

PRELIMINARY

| | Current Month | YTD |
|--|------------------|------------------|
| Beginning Cash Balance | | |
| Operating Account | 3,077,019 | 719,157 |
| Insured Cash Sweep Account | 5,541,976 | 5,536,833 |
| Total Beginning Cash | 8,618,995 | 6,255,989 |
| Additions | | |
| Membership fee | 312,000 | 5,236,000 |
| Less amount financed | - | (195,000) |
| Payment on financed resale fee | 29,350 | 288,894 |
| Interest income | 11,779 | 16,923 |
| Community facility resale fee | - | 405 |
| Miscellaneous Income | 4,700 | 379,700 |
| Corporation yard rental | 600 | 18,300 |
| Medical Center Sale - Extension Payments | - | 375,000 |
| MOD use fee | 31,809 | 190,851 |
| Gain/(Loss) of Fixed Assets | - | 6,340 |
| Increase (Decrease) in Accounts Payable/Receivable | (46,542) | 40,344 |
| Total Income | 343,695 | 6,357,756 |
| Expenditures | | |
| Creek Restoration Design & Project Management | | - |
| Gateway HVAC Replacement | | - |
| Water Reclamation Facility Study & Planning Phase | | 134,755 |
| Hillside Roofing | | - |
| Hillside Pool Replaster | | 122,245 |
| Gateway Oak Room Flooring Replacement | | - |
| Facilities Master Plan | | 18,350 |
| Pickleball Expansion | 30,203 | 121,514 |
| New Roof Structure - Tice Pools | | 62,145 |
| Solar Study | | 2,565 |
| Golden Rain Road and Oakmont Way Pedestrian Safety | | 30,590 |
| Gateway Studios - Planning & Renovation Project | | 140,709 |
| Gateway Phase II Studio Renovation | 1,894 | 125,196 |
| Golf Cart Path Replacement | | 28,100 |
| HVAC Filtration Upgrades | | - |
| MOD Flooring/Restroom/Sewage | | 8,550 |
| MOD Office Facility Improvements | 580 | 118,278 |
| Access Control System | 41,025 | 195,435 |
| Gateway Conference Room Upgrade | | 182 |
| Gateway Roofing | | 22,763 |
| Zoom Carts (3) | | 25,490 |
| Golf Course - Transfer pump & piping | | 56,807 |
| Web Portal Phase II Development | 3,613 | 17,413 |
| Rossmoor Parkway Median Conversion | 53,690 | 53,690 |
| Artificial Turf at Bocce | | 58,311 |
| Machinery & equipment | 34,060 | 614,492 |
| Bank Interest | 45,710 | 567,105 |
| Loan principal payment-Mechanics (3) | 28,608 | 332,021 |
| Loan principal payment-Mechanics (2) | 45,000 | 540,000 |
| Loan principal payment-Mechanics (1) | 49,852 | 588,586 |
| Total Expenditures | 334,236 | 3,985,291 |
| Ending Cash Balance | | |
| Operating Account | 3,074,700 | 3,074,700 |
| Insured Cash Sweep Account | 5,553,755 | 5,553,755 |
| Total Ending Cash | 8,628,455 | 8,628,455 |

Mechanics Bank Loan (1)

| | |
|------------------------------|----------------------------------|
| Beginning Balance 06/19/2012 | 8,000,000 |
| Payments: | <u>(4,985,249)</u> |
| Balance at: | 12/31/22 <u><u>3,014,751</u></u> |

Mechanics Bank Loan (2)

| | |
|------------------------------|----------------------------------|
| Beginning Balance 06/30/2014 | 8,100,000 |
| Payments: | <u>(4,590,000)</u> |
| Balance at: | 12/31/22 <u><u>3,510,000</u></u> |

Mechanics Bank Loan (3)

| | |
|------------------------------|----------------------------------|
| Beginning Balance 05/31/2018 | 6,100,000 |
| Payments: | <u>(1,389,153)</u> |
| Balance at: | 12/31/22 <u><u>4,710,847</u></u> |

Loan #1 (Matures 6/7/2027)

| | |
|-------------------------|-------------------|
| <u>3,014,751</u> | Principal Balance |
| <u>344,345</u> | Interest Balance |
| <u><u>3,359,097</u></u> | Total * |

Loan #2 (Matures 6/10/2029)

| | |
|-------------------------|-------------------|
| <u>3,510,000</u> | Principal Balance |
| <u>579,073</u> | Interest Balance |
| <u><u>4,089,073</u></u> | Total * |

Loan #3 (Matures 5/10/2033)

| | |
|-------------------------|-------------------|
| <u>4,710,847</u> | Principal Balance |
| <u>1,376,352</u> | Interest Balance |
| <u><u>6,087,200</u></u> | Total * |

* Total remaining principal and interest payments to maturity.

Accounts Receivable Balance 12/31/22

443,003